



**Town of Green Mountain Falls**  
**10615 Green Mountain Falls Road**  
**Planning Commission Work Session Agenda**  
**In-Person Only**  
**Tuesday May 28<sup>th</sup> 2024, at 6:30 pm**

**1. CALL TO ORDER & ROLL CALL**

**2. PUBLIC INPUT:** 3 Minutes per speaker

**3. DISCUSSION ITEMS**

**a) Comprehensive Plan Proposal**

**4. ADJOURNMENT**

The Next PC Meeting will be held on 2024-06-11.

# GMF Comprehensive Plan Update Proposal

## GMF PC Discussion / Recommendation

Objective: GMF Town Committees to conduct a midpoint update of the 10-year 2019 GMF Comp Plan and to draft recommendations for BoT consideration.

GOAL 1: Reconstruct GMF Town vision, aligning effort with goals.

-- Deliverable: updated Town of GMF vision.

GOAL 2: Review Comp Plan progress, challenge assumptions, set 5-year priorities and 10-year aspirations.

-- Deliverable: updated Comp Plan Implementation status to include items recommended for addition or deletion.

GOAL 3: Develop and prioritize feasible, essential capital improvements for 2025-2029 prior to the Town adopting the 2025 budget.

-- Evaluate Town needs and recommend efficient use of limited resources

-- Deliverable: updated CIP inputs for area of responsibility to include items recommended for addition and deletion.

GOAL 4: Develop strategic planning skills of volunteers serving on Town committees.

-- Strengthen communication, teamwork, and public service

-- Develop experience, conserve funding for future planning efforts.

Proposed refined timeline- Not Later Than dates (NLT):

NLT May 15: Recommendation and timeline to BOT

May 28: PC Visioning, create/refine/review templates prior to distro to committee chairs, members

June-July: Workshops with committees: FMAC, PRT, PC

July: Public information session

August: Committee inputs to PC

September: PC review, comment, coord back to committees

Mid-Oct: Committees refine inputs

Oct 22: PC consolidate inputs to Town Staff

Mid-Nov: Town Staff consolidated inputs to BoT

# PC Options

## *Strategic Planning for Public and Non-Profit Organizations*

John M. Bryson (New York: Wiley and Sons, 2018)

1. **Initiate and agree on a strategic planning process.**
2. **Identify organizational mandates.**
3. Clarify organizational mission and values.
4. Assess the external and internal environments to identify strengths, weaknesses, opportunities, and threats.
5. Identify the strategic issues facing the organization.
6. Formulate strategies to manage issues.
7. Review and adopt the strategies or strategic plan.
8. Establish an effective organizational vision.
9. Develop an effective implementation process.
10. Reassess the strategies and the strategic planning process.

1. Initiate and agree on a strategic planning process. What are we updating?

Visions, Goals, Implementation Matrix, CIP?

Currently 5 Visions, is this appropriate? (see below)

2. Identify organizational mandates. PC Discussion and recommendation to BoT.

Receive BoT direction.

Sec. 2-162. - Powers and duties. The planning commission shall have the powers and duties... to formulate and approve a master plan for the town and to make careful and comprehensive surveys and studies of present and future growth of the town with due regard to its relation to neighboring territories. The plan shall be made with the general **purpose** of guiding and accomplishing a coordinated, well-adjusted and **harmonious development** of the town and its environs which will, in accordance with present and future needs, best **promote the health, safety**, morals, order, convenience, prosperity and general welfare as well as efficiency and economy in the process of development; including among other things adequate provision for **traffic, beautification**, promotion of

**safety from fire and other dangers**, adequate provision for light and air, the promotion of healthful and convenient distribution of population, the promotion of good civic design and arrangement, **wise and efficient expenditures of public funds** and the adequate provision of public utilities and other public requirements.

**Vision statements** declare where your organization wants to be in the future, framed in an aspirational, forward-thinking manner. Visions should be creative, ambitious, and have a logical connection to the mission. This isn't a road map (that's what your strategy is for), but rather the destination based on your mission. Vision statements help organizations make strategic decisions, aligning effort with goals.

How can you tell the difference? Mission statements are more externally focused, telling the world why the company exists. Vision statements can have both an external and internal focus. A few simple rules to follow when writing your vision statement:

Outline goals 5-10 years in the future

Use words that evoke emotion and action

Avoid words and phrases that do not show definite action – hope to, might, would like to...

Use present tense – avoid past tense or future tenses – this is for the here and now to guide into the future.

While a vision and mission can address more than one singular subject, and can be applied differently depending on the department, having multiple visions ultimately blurs where you want to go.

Hampton County, SC

Vision: "As one of the most progressive, small counties in the state, Hampton County seeks to uphold its...

- Vibrant Economy...
- Rural Quality of Life...
- And Sense of Community Pride..."

Mission: "The mission of Hampton County Government is to provide quality public services in a timely and competent manner, and to work with the cooperation of the community and other local government units to create a vibrant and healthy physical, social and economic environment. Services shall be provided in a fair, respectful and professional manner consistent with available human, natural and economic resources."

## City of Toronto, Canada

Vision: Toronto's vision is four-pronged:

- Toronto is a caring city.
- Toronto is a clean, green and sustainable city.
- Toronto is a dynamic city.
- Toronto invests in quality of life.

Mission: To serve a great city and its people

## Kansas City, MO

Vision: "Our local government will be nationally known for its transformative efforts that make Kansas City the diverse and sustainable community of choice for people to live, work, and play as a result of its safety; vibrant neighborhoods; business, educational, and cultural opportunities; connectedness; and vitality."

Mission: "The mission of the City of Kansas City, Missouri is to deliver quality, customer-focused municipal services with an emphasis on public safety, neighborhood livability, job creation, responsible planning for economic growth, infrastructure improvements, transportation systems, public health, and the environment. In pursuit of this mission, we use data to make decisions and measure progress based on economic, social, and environmental factors."

## **GMF Comp Plan, Part II:**

Our history: A rustic town that is celebrated for rich, multi-generational history, small community charm, and immediate access to an unmatched trail system.

Our Health: A town that proactively preserves and enhances the aspects of our narrow mountain valley environment, providing residents with a scenic, low-stress lifestyle.

Our Economy: A town that promotes economic sustainability through continued support of our home-grown businesses, with expansion of strategic, small-scale, daily services that contributes to our character and resilience.

Our Development: An appropriately-sized, safe community, home to a mix of residential, commercial, recreational, and cultural uses that together, generate a high quality of life.

Our Infrastructure: A town with an efficient, consistent level of public services, with a focus on neighbor helping neighbor.

p. 28: "important values were developed into themed visions...strong connection to the quaint charm of the Town while allowing access to Colorado Springs' urban amenities; the prioritization of environmental health and hazards such as fire, flooding, and water quality; the desire to promote economic sustainability for the local businesses; and a focus on infrastructure and utilities."

expand on the Town's strengths as a world-class hiking haven, a popular tourist destination, and an important link in the Ute Pass regional community.

subsequent goals and policies support each other to build a combined vision that creates a sustainable economy, healthy living, and a resilient built environment while maintaining the unique small town feel that sets Green Mountain Falls apart.